# Table of Contents

Preface .................................................. xv
About the Editors ........................................ xvii

1. **The Transfusion Committee: Justification and Functions.** 1
   
   *Sunita Saxena, MD, MHA*
   
   Justification ........................................... 2
   Functions ............................................... 4
   Blood Utilization Regulations and Accreditation Requirements . . 9
   Summary ............................................... 9
   References ............................................ 10
   Appendix 1-1. Goal and Functions of the Transfusion Committee . . 13
   Appendix 1-2. Transfusion Policies and Procedures To Be Standardized . . 15
   Appendix 1-3. Strategies for Training and Educating Staff in Transfusion Safety . . 16
   Appendix 1-4. Blood Transfusion Process Assessment Tool (Non-OR Staff) . . 17

2. **The Transfusion Committee: Membership, Organization, and Implementation** 19
   
   *Sunita Saxena, MD, MHA*
   
   Membership .......................................... 20
   Organization of the Transfusion Committee ................. 22
   Implementation of a Successful Meeting .................... 23
   Measuring the Effectiveness of the Committee ............. 28
   References ............................................ 29
   Appendix 2-1. Sample Agenda for Transfusion Committee Meetings ............................................. 30
   Appendix 2-2. Sample Blood Usage Review Schedule .......... 32
   Appendix 2-3. Sample Transfusion Committee Blood Usage Profile ............................................. 33
   Appendix 2-4. Component Losses Report Template ................ 34
6. **Blood Utilization Review** ........................................... 75
   
   *Lirong Qu, MD, PhD, and Joseph E. Kiss, MD*
   
   Prospective Review ................................................. 77
   Retrospective Review .............................................. 80
   Reported Efficacies of Blood Utilization Reviews ........... 82
   Transfusion Committee Review .................................. 84
   References .......................................................... 86
   Appendix 6-1. An Example of Institutional Transfusion
   Guidelines ......................................................... 88
   Appendix 6-2. A Sample Template for an E-mail Letter
   to the Transfusing Physician When the Red Cell
   Transfusion Does Not Meet the Transfusion
   Guidelines per Laboratory Values Alone .................... 90

7. **Transfusion Reaction Oversight** .............................. 93
   
   *Carolyn D. Burns, MD, and Phillip J. DeChristopher, MD, PhD*
   
   Regulatory Agencies and Accreditation Organizations ...... 94
   Basic Elements of Transfusion Reaction Oversight ......... 98
   References .......................................................... 99
   Appendix 7-1. Sample Quality Indicators for Tracking
   Adverse Events .................................................... 103

8. **The Role of the Transfusion Committee in Patient Blood
   Management** ....................................................... 105
   
   *Jonathan H. Waters, MD*
   
   Preoperative Planning ............................................ 107
   Intraoperative Strategies ....................................... 110
   Point-of-Care Testing .......................................... 112
   Auditing ............................................................ 114
   Leveraging Information Technology ......................... 116
   Education ......................................................... 117
   Summary .......................................................... 118
   References ........................................................ 118

Timothy Hannon, MD, MBA, and Irwin Gross, MD

Better Patient Blood Management through Transfusion Guidelines .................. 122
Challenges to Changing Physician Practice .................. 123
Implementing Clinical Practice Guidelines .................. 125
Case Study: Transfusion Guideline Implementation at St. Vincent Indianapolis Hospital .................. 127
Electronic Tools in the Implementation of Transfusion Guidelines .................. 134
Summary .................. 138
References .................. 139
Appendix 9-1. Transfusion Order Form in Use at St. Vincent Indianapolis Hospital Since 2001 .................. 144

10. Quality Management .................. 145

Lucia M. Berte, MA; MT(ASCP)SBB, DLM; CQA(ASQ)CMQ/OE

Transfusion Service Work Processes .................. 146
Blood Utilization Management and Transfusion Service Work .................. 148
Quality Measurements .................. 149
Quality Tools .................. 150
Quality Improvement .................. 157
Summary .................. 160
References .................. 160
Suggested Reading .................. 161
Appendix 10-1. Suggested Measures of Process Performance for Inventory Management .................. 162
Appendix 10-3. Suggested Measures of Process Performance for Selected QSEs .................. 166
# TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>11. Transforming Reports into System Improvements</td>
<td>167</td>
</tr>
<tr>
<td><em>Sunita Saxena, MD, MHA</em></td>
<td></td>
</tr>
<tr>
<td>Barriers to Reporting</td>
<td>169</td>
</tr>
<tr>
<td>The Path to Transforming Reports into System Improvements</td>
<td>171</td>
</tr>
<tr>
<td>Conclusion</td>
<td>179</td>
</tr>
<tr>
<td>References</td>
<td>179</td>
</tr>
<tr>
<td>Index</td>
<td>182</td>
</tr>
</tbody>
</table>